

Foreword

Balance Sheet

Cash flow statement

1. Key figures

All amounts are rounded to thousands of euros, unless otherwise stated

| Numbers | 31/12/2023 | 31/12/2022 | 31/12/2021 | 31/12/2020 | 31/12/2019 |
|-----------------------------------------------|------------|------------|------------|------------|------------|
| Participants | 140 | 833 | 8,192 | 8,009 | 5,646 |
| Former participants | 12,145 | 11,858 | 4,113 | 3,498 | 3,013 |
| Pension beneficiaries | 696 | 551 | 428 | 344 | 275 |
| Total | 12,981 | 13,242 | 12,733 | 11,851 | 8,934 |
| Financial data | | | | | |
| Investments at pension fund's risk | | | | | |
| Invested assets | 942,512 | 826,407 | 1,094,537 | 957,016 | 709,137 |
| Investment result | 90,217 | -344,938 | 8,222 | 118,643 | 103,448 |
| Return on investments | 10.4% | -29.2% | 0.6% | 14.7% | 18.8% |
| Technical provisions | | | | | |
| Provision for pension liabilities own account | 755,031 | 712,035 | 946,544 | 902,306 | 668,420 |
| Provision for pension liabilities reinsurance | 16 | 34 | 53 | 21 | 114 |
| Total technical provisions | 755,047 | 712,069 | 946,597 | 902,327 | 668,534 |
| Reserves | | | | | |
| General reserve | 205,011 | 156,275 | 160,134 | 62,736 | 53,248 |
| Funding ratio | | | | | |
| Present | 127.2% | 121.9% | 116.9% | 107.0% | 108.0% |
| Required (strategic) | 117.9% | 119.0% | 118.3% | 118.5% | 119.6% |
| Minimum required | 104.2% | 104.3% | 104.8% | 104.8% | 104.7% |
| Policy | 128.4% | 126.6% | 112.0% | 100.7% | 108.4% |
| Real | 88.8% | 90.1% | 87.4% | 81.1% | 84.7% |

Annual report 2023

Foreword

Balance Sheet

Cash flow statement

| Contributions | 2023 | 2022 | 2021 | 2020 | 2019 |
|----------------------------------------------------------------------------|-------|---------|---------|---------|--------|
| Pension plan contributions | 5,772 | 104,808 | 130,595 | 122,929 | 93,941 |
| Other contributions | 3,267 | 3,451 | 3,090 | 3,250 | 2,848 |
| Total | 9,039 | 108,259 | 133,685 | 126,179 | 96,789 |
| Pension benefits (excl. lump sum payments) | 2,792 | 2,002 | 1,530 | 1,195 | 820 |
| Costs | | | | | |
| Operating and administration costs | 2,624 | 2,734 | 2,413 | 2,583 | 2,133 |
| Pension administration (in euros per participant and pension beneficiary)) | 3,139 | 1,975 | 280 | 309 | 360 |
| Asset management (as % of invested assets) | 0.31% | 0.31% | 0.21% | 0.23% | 0.24% |
| Indexation | | | | | |
| 1-1-2024 / 1-1-2023 / 1-1-2022 / 1-1-2021 / 1-1-2020 | 0.00% | 7.36% | 0.00% | 0.00% | 0.00% |
| Accrual cutback | | | | | |
| Cutback pension accrual for the year | 0.00% | 0.00% | 23.80% | 17.20% | 0.00% |
| | | | | | |

Annual report 2023

Foreword

Balance Sheet

Cash flow statement

2. Foreword

The year 2023 was marked by a range of political developments, including in the Netherlands, where parliamentary elections resulted in a shift to right-wing parties. The war in Gaza caused disruption, as did the ongoing war in Ukraine.

The upward trend in interest rates before the summer had a very positive effect on our funding ratio. In view of the higher interest rates, we increased our interest hedging. When interest rates started to decline towards the end of the year, the impact on our funding ratio was limited due to our acquisition of financial products. Inflation seemed somewhat under control by the end of 2023, but market interest rates were not. The overall sentiment is that political conflicts, for instance around Taiwan or the turmoil in the Red Sea, could trigger a new spike in inflation. If that happens, central banks will need to raise interest rates. At present, interest rates seem to be on hold.

2023 ended with an end-of-year rally on the stock markets, allowing our pension fund to close the year with significantly positive results. This was also attributable to the slight decline in interest rates, which boosted equity markets towards the end of the year. All these developments had a major impact on the financial position of our pension fund, which is now robust.

Inflation was negative in 2023, according to Statistics Netherlands (CBS). Unfortunately, this meant we were unable to increase pensions for indexation.

Since 1 October 2022, BeFrank has been the administrator of the NN Pension Plan. NN IP, which was acquired by Goldman Sachs Asset Management, decided to have its pension plan administered through NN. As a result, our pension fund has been completely contribution free since 1 May 2023. Contributions are no longer being paid into the fund and pensions no longer accrue. The transition to contribution-free pension was completed in the summer of 2023.

Given that our pension fund has a volume of around € 900 million, it is too small to continue on its own in the long term. We are therefore looking into our options for the future of the fund, with the help of an adviser. In the talks we are having on this (including with the employer and the trade unions) we are also taking into account the effect the new national pension system will have on the future of our fund. We expect to be making a decision on the future of the pension fund in 2024.

Foreword

Balance Sheet

Cash flow statement

3. Balance sheet

All amounts are rounded to thousands of euros, unless otherwise stated.

Balance

(after appropriation of results)

| Assets | 31-12-2023 | 31-12-2022 | |
|-----------------------------------------------|------------|------------|-----------|
| Investments at pension fund's risk | | | |
| Real estate investments | 109,413 | 121,338 | |
| Equities | 245,239 | 251,392 | |
| Fixed income investments | 588,054 | 465,364 | |
| Derivatives | 220,710 | 243,752 | |
| | 1,163,4 | 16 | 1,081,846 |
| Receivables and prepayments | 1,22 | 24 | 1,035 |
| Cash and cash equivalents | 17,0 | 13 | 41,631 |
| Total assets | 1,181,69 | 53 | 1,124,512 |
| Liabilities | 31-12-2023 | 31-12-2022 | |
| Reserves | | | |
| Fund's capital | 205,011 | 156,275 | |
| | 205,0 | 11 | 156,275 |
| Technical provisions for pension fund's risks | | | |
| Provision for pension liabilities | 755,031 | 712,035 | |
| Provision for occupational disability risk | 16 | 34 | |
| | 755,04 | 17 | 712,069 |
| Current liabilities and accrued liabilities | 221,59 | 95 | 256,168 |
| Total liabilities | 1,181,69 | 53 | 1,124,512 |
| | | | |

Annual report 2023

Foreword

Balance Sheet

Cash flow statement

4. Cash flow statement

| Pension activities | 2023 | 2022 | |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------|------------------------------------------------------------|---------|
| Income | | | |
| Contributions by employers and employees | 8,537 | 108,077 | |
| Benefits from reinsurance | 0 | 0 | |
| Incoming value transfers of pension rights | 1,011 | 6,721 | |
| Othes | -2 | 0 | |
| | 9,546 | 114,798 | |
| Expenditure | | | |
| Pension benefits | -2,841 | -2,096 | |
| Premium for reinsurance | -22 | -117 | |
| Outgoing value transfers of pension rights | -3,028 | -3,486 | |
| Operating and administration costs | -2,409 | -2,777 | |
| Other | 0 | 0 | |
| | -8,300 | -8,476 | |
| | | | |
| Total pension activities | 1,2 | 246 | 106,322 |
| Total pension activities Investment activities | 2023 | 2022 | 106,322 |
| Investment activities | | | 106,322 |
| Investment activities Income | | | 106,322 |
| Investment activities Income Sale and redemption of investments | 2023 | 2022 | 106,322 |
| Investment activities Income Sale and redemption of investments | 2023 | 2022 709,809 | 106,322 |
| Investment activities Income Sale and redemption of investments Direct investment results | 2023 401,993 11,258 | 2022 709,809 17,141 | 106,322 |
| | 2023 401,993 11,258 | 2022 709,809 17,141 | 106,322 |
| Investment activities Income Sale and redemption of investments Direct investment results Expenditure Acquisition of investments | 2023 401,993 11,258 413,251 | 2022 709,809 17,141 726,950 | 106,322 |
| Investment activities Income Sale and redemption of investments Direct investment results Expenditure | 2023 401,993 11,258 413,251 -437,760 | 2022 709,809 17,141 726,950 -802,419 | 106,322 |
| Investment activities Income Sale and redemption of investments Direct investment results Expenditure Acquisition of investments | 2023 401,993 11,258 413,251 -437,760 -1,355 | 2022 709,809 17,141 726,950 -802,419 -1,457 -803,876 | -76,926 |
| Investment activities Income Sale and redemption of investments Direct investment results Expenditure Acquisition of investments | 2023 401,993 11,258 413,251 -437,760 -1,355 -439,115 | 2022 709,809 17,141 726,950 -802,419 -1,457 -803,876 | |
| Investment activities Income Sale and redemption of investments Direct investment results Expenditure Acquisition of investments Asset management expenditures | 2023 401,993 11,258 413,251 -437,760 -1,355 -439,115 | 2022 709,809 17,141 726,950 -802,419 -1,457 -803,876 | -76,926 |

Foreword

Balance Sheet

Cash flow statement

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